PRIMARY CARE PSYCHOLOGY ASSOCIATES (PCPA)
APA-ACCREDITED PSYCHOLOGY INTERNSHIP
TRAINING BROCHURE
2018-2019

Psychology Internship Training Staff

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Staff Clinical Psychologist

Meridith Kovary, Psy.D.
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Staff Clinical Psychologist

Lauren Shapiro, Psy.D.
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Primary Care Psychology Associates, LLC

Primary Care Psychology Associates (PCPA) is a private group practice of psychologists, social workers, and licensed marriage and family therapists integrated within the primary care medical settings. PCPA is co-located within Northwestern Medical Group (NMG) outpatient practices (Internal Medicine and Pediatrics). In addition to NMG, we also have partnerships with Children’s Gastroenterology Specialists and Lake Forest Pediatrics.

PCPA’s mission is to promote behavioral health across the lifespan through easy-access, an excellent interdisciplinary team and integrated care. We are committed to providing the highest quality of assessment, consultation, and therapy services. We work in collaboration with the primary care and specialty physicians, as well as community agencies to foster patient wellness and satisfaction in a warm, therapeutic, and respectful manner. Training at PCPA is unique in that training includes the opportunities to obtain experiences in group practice merged within the exciting field of integrated healthcare.

Psychology Internship Program Overview

Our internship site offers a primary care experience under the supervision of a team of clinical psychologists who work within the Behavioral Health Consultant (BHC) model. Our psychology internship has two tracks (Pediatric Psychology and Adult Behavioral Medicine).

**Pediatric Psychology Track** - (MATCH CODE: 220311)

The pediatric psychology division of Primary Care Psychology Associates, LLC includes clinicians who provide therapy, assessment, and consultation for children, adolescents, and families in the primary care setting. As an intern within this division, you will be exposed to a range of difficulties commonly presented in children and adolescents, including depression, anxiety, ADHD, sleep difficulties, and adjustment difficulties. Training will also focus on health-related issues as they impact psychological and family functioning. In addition to therapy and psychological evaluations, interns will have the opportunity to learn about and provide behavioral health consultations for children presenting to their pediatrician's office for a medical appointment. These consultations are an opportunity to learn firsthand about collaborating with medical staff in a primary care setting, while also providing brief behavioral health assessment and interventions for families. Training has a strong emphasis on empirically-based practice.

**Adult Behavioral Medicine Track** - (MATCH CODE: 220312)

The adult behavioral medicine division of Primary Care Psychology Associates, LLC includes working in a collaborative setting with Primary Care Physicians, Dermatologists, Physician’s Assistants, Medical Assistants, and Nurses. Integration of services is under the philosophy of the Patient Centered Medical Home where many services are available to patients under one roof.

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The Psychologists and Interns working within our clinics offer therapy (individual, couples, or family) and assessment (Psychoeducational Testing, Full Psychological Evaluations, and specific diagnostic clarification). Common presenting problems include, but are not limited to, depression, anxiety, adjustment to illness, life transitions, relationship concerns, managing medication compliance, and managing chronic physical illness. Throughout the year interns will build competency in interdisciplinary team functioning, skills specific to working in primary care, selecting appropriate interventions, documenting in an electronic medical record, and managing an independent clinical case load.

Our 12-month psychology internship is designed to integrate your formal academic preparation with comprehensive clinical training. The aim of the clinical training experience is to expose interns to the following:

- Assessment, treatment, and consultation within a range of treatment modalities
- Opportunities to work with specialists in multiple disciplines (primary care physicians, nurse practitioners, psychiatrists, nurses, medical assistants, and physician’s assistants).
- A variety of theoretical orientations (e.g. cognitive-behavioral, psychodynamic, relational-interpersonal, family systems, solution-focused, ACT, Adlerian)
- Diverse developmental (children, adolescents, adults, elderly) and ethnic populations.

**Accreditation Status**

The Psychology Internship program at Primary Care Psychology Associates is accredited by the American Psychological Association, effective March 29th, 2016, with its next site visit taking place in 2023. Questions related to the program’s accredited status should be directed to the Commission on Accreditation:

Office of Program Consultation and Accreditation
American Psychological Association
750 1st Street, NE, Washington, DC 20002
Phone: (202) 336-5979
Email: apaccred@apa.org

*PCPA actively supports equal and fair recruitment and selection of psychology interns. We provide equal opportunities in training for all qualified persons and do not discriminate on the basis of race, religion, sex, national origin, age, or sexual orientation.*

**Model of Training**

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At Primary Care Psychology Associates (PCPA), we formulate our internship training with a developmental model for all clinical supervision. PCPA has a practitioner-scholar model of training. Evidence-based clinical training and practice builds upon the theoretical, empirical, and clinical foundations that interns accumulated in their respective academic training programs and previous practicum experiences. The evidence-based practices we employ in our program are geared to the specific populations and diagnoses we serve.

Psychology Interns build upon the knowledge they gain in their academic education and the skills they have acquired from previous clinical experiences. Didactic presentations, in the beginning of the training year, are more basic to ensure that all of the interns start their training year with broad-base knowledge and understanding of the integrated behavioral health model. As the training year progresses, the topics addressed in all seminars and didactic presentations become more specific and domain focused. For example, during the 2014-2015 training year, a didactic presentation early in the year addressed De-Escalation Training, during which training was provided on how to handle agitated clients and situations that may escalate. In May of the 2014-2015 training year, a Physician’s Assistant presented on Hypertension Treatment and Utilization of Behavioral Health. This allowed interns to gain the most out of the specific presentation later on in the year and get more broad training out of a didactic presentation in the Fall. Similarly, in supervision we follow a developmental model and offer more hands on support in the beginning of the year. In the earlier part of the training year, supervisors focus on more introductory topics and discussions and develop into more complex and specific ones as the year goes on. For example, interns sit in and observe their supervisors conduct an intake session and then the supervisor sits in on the interns’ intake sessions until both feel comfortable for the intern to conduct intake sessions independently. As the year progresses, we encourage the supervision to take on a more consultative model to help support and prepare the intern for postdoctoral experiences and beyond.

PCPA supports Psychology Interns to continue developing their sense of self as a therapist as they come into the program, but also challenge them to utilize the evidence-based treatments that are suited for the patients PCPA works with. Given the multiple levels of training offered at PCPA (Advanced Practicum, Psychology Internship, and PostDoctoral Fellowship) we encourage the training cohorts to utilize one another as sources of knowledge but also support and this creates a nurturing and supportive environment that encourages and fosters professional and clinical growth.

Goals, Objectives, and Competencies of Internship
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Goal 1: Competence in Theories and Methods of Psychological Diagnosis and Assessment

Objectives:
Diagnostic Skill
Psychological Test Selection and Administration
Psychological Test Interpretation
Assessment Writing Skills
Feedback Regarding Assessment

Competencies Expected:
- Demonstrates a thorough working knowledge of psychiatric diagnostic nomenclature and DSM-5. Utilizes historical, interview and psychometric data to diagnose accurately.
- Promptly and proficiently administers commonly used tests in his/her area of practice. Appropriately chooses the tests to be administered. Demonstrates competence in administration of tests.
- Interprets the results of psychological tests used in his/her area of practice. Demonstrates competence interpreting tests.
- Writes a well-organized psychological report. Answers the referral question clearly and provides the referral source with specific recommendations.
- Plans and carries out a feedback interview. Explains the test results in terms the patient and/or caregiver can understand, provides suitable recommendations and responds to issues raised by patient or caregiver.

Goal 2: Competency in Behavioral Health Intervention

Objectives:
Patient Rapport
Patient Risk Management and Confidentiality
Case Conceptualization and Treatment Goals
Therapeutic Interventions
Effective Use of Emotional Reactions in Therapy (e.g. countertransference)

Competencies Expected:
- Consistently achieves a good rapport with patients.
- Effectively evaluates, manages and documents patient risk by assessing immediate concerns such as suicidality, homicidality, and any other safety issues. Collaborates with patients in crisis to make appropriate short-term safety plans, and intensifies treatment as needed. Discusses all applicable confidentiality issues openly with patients.

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• Formulates a useful case conceptualization that draws on theoretical and research knowledge. Collaborates with patient to form appropriate treatment goals.
• Interventions are well-timed, effective and consistent with empirically supported treatments.
• Understands and uses own emotional reactions to the patient productively in the treatment.

Goal 3: Competency in Professional Conduct, Ethics, and Legal Matters

Objectives:
Professional Responsibility and Documentation
Efficiency and Time Management
Knowledge of Ethics and Law
Administrative Competency
Using Positive Coping Strategies

Competencies Expected:
• Responsible for key patient care tasks (e.g. phone calls, letters, progress notes, consultation notes), completes tasks promptly. All patient contacts, including scheduled, re-scheduled, and cancelled appointments, and phone contacts are well documented. Records include crucial information.
• Efficient and effective time management. Keeps scheduled appointments and meetings on time. Keeps supervisors aware of whereabouts as needed. Minimizes unplanned leave, whenever possible.
• Demonstrates good knowledge of ethical principles and state law. Consistently applies these appropriately, seeking consultation as needed.
• Demonstrates a growing ability to accomplish administrative tasks. Prioritizes appropriately. Shows a growing autonomy in management of larger administrative, research or clinical projects.
• Demonstrates positive coping strategies with personal and professional stressors and challenges. Maintains professional functioning and quality patient care.

Goal 4: Competency in Individual and Cultural Diversity

Objectives:
Sensitivity to Patient Diversity
Awareness of Own and Cultural Background

Competencies Expected:
• Sensitive to the cultural and individual diversity of patients and is committed to providing
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culturally sensitive services.
• Aware of own background and its impact on patients. Committed to continuing to explore own cultural identity issues and relationship to clinical work.

**Goal 5: Competency in Scholarly Inquiry and Application of Current Scientific Knowledge to Practice**

**Objectives:**
Seeks Current Scientific Knowledge
Program Evaluation

**Competencies Expected:**
• Displays necessary self-direction in gathering clinical and research information, practices independently and competently. Seeks out current scientific knowledge as needed to enhance knowledge about clinical practice and other relevant areas.
• Displays understanding and application of evaluating outcomes in their internship project. Informing treatment based on the outcome data.

**Goal 6: Competency in Professional Consultation**

**Objectives:**
Consultation Assessment
Consultation with Medical Professionals

**Competencies Expected:**
• Performs an assessment of the patient referred for consultation, incorporating mental status exam, structured interview techniques or risk assessment, as needed, to address the referral.
• Gives the appropriate level of guidance when providing consultation to other health care professionals, taking into account their level of knowledge about psychological theories, methods and principles.

**Goal 7: Competency in Supervision**

**Objectives:**
Supervision Knowledge
Seeks Consultation/Supervision
Professional Interpersonal Behavior
Training Goals and Use of Feedback

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Competencies Expected:

• Understands theories and methods of supervision, including standards and ethical issues as evidenced through group discussions during didactic presentations, participation in supervision activities, and competence in leading the Evidence-Based Group Supervision.
• Seeks consultation or supervision as needed and uses it productively.
• A professional and appropriate interaction with treatment teams, peers and supervisors, seeks peer support as needed.
• Identifies goals for supervision, tracks progress towards achieving these, and sets new goals. Seeks, integrates, and applies supervisory feedback to professional activities, and then reports back in subsequent meetings. Reflects on the supervisory process. Identifies areas of strength and relative weakness. Engages in conversations and furthers professional identity growth and development.

Clinical Services:

PCPA’s Psychology Internship includes a supported experiential training component to the Internship. Interns are engaged in direct services provided by interns to service recipients. Interns can expect to typically receive 20 hours of direct clinical services per week. Implementation of evidence-based practices addressing mental health concerns (primarily cognitive-behavioral, family systems, ACT, mindfulness, interpersonal, and solution-focused therapy) is highly encouraged. Interns are responsible for all case reports, documentation of patient progress, and psychological reports.

PCPA Psychology Interns in the Pediatric Track Required Experiential Training Activities:

- Individual Therapy
- Family Therapy
- Behavioral Health Consultations to Pediatricians
- Psychological Assessment (includes intake interviewing, school observations, administering psychological batteries, analyzing data, writing the report, and meeting with family for feedback session)
- School Consultations

PCPA Psychology Interns in the Adult Behavioral Medicine Track Required Experiential Training Activities:

- Individual Therapy
- Family Therapy
- Couples Therapy
- Behavioral Health Consultations to Primary Care Providers

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Psychological Assessment (includes intake interviewing, administering psychological batteries, analyzing data, writing the report, and meeting with patient for feedback session)

**Supervision:**

Psychology Interns receive a total of 5 hours of supervision per week, including:

- Two hours of face-to-face individual supervision by two different licensed clinical psychologists
- One hour of Group Supervision with the Training Director
  - Group Supervision is an opportunity for interns to review cases, discuss professional development topics, and engage in a process orientated discussion.
  - The group hour is supported with the reading of a book that is focused on professional development issues of psychologists, and topics of the therapy process. Past books have included (Gift of Therapy, by Irvin Yalom; The Dance of Anger, by Harriet Lerner; On Being a Therapist, by Jeffrey Kottler).
- One hour of Group Supervision in Evidence-Based Treatments in Primary Care Psychology with the Assistant Training Director
  - Group Supervision in Evidence-Based Treatments in Primary Care focuses on a different evidence-based treatment each week and application to interns’ current cases. Articles and resources are provided weekly before the supervision to ensure meaningful discussion of topics.
- One hour of Group Assessment Supervision with a Licensed Clinical Psychologist
  - Group Assessment Supervision focuses on trends in psychological assessment, new testing measures, testing case discussions, analyzing testing data, assessment report writing, and feedback sessions.

*PCPA’s training program does not routinely utilize telesupervision.

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**Training Activities:**

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Multi-Cultural Competency Seminar:
The Multi-Cultural Competency Seminar is led by a PCPA licensed clinical psychologist. The Multi-Cultural Competency Seminar includes a didactic component with providing interns relevant knowledge about diversity within clinical training and practice. Knowledge is provided through reading peer-reviewed journal articles and reflecting on the topics discussed. This seminar also includes a self-reflection component as diversity is best learned and understood through an experiential component.

Journal Club:
PCPA has two Journal Clubs for Psychology Interns and clinical staff to participate in: Pediatric Journal Club and Adult Behavioral Health Medicine Journal Club. Psychology Interns, externs, post-doctoral fellows and staff are invited to participate in both journal clubs but are only required to attend the journal club for the track they are in (pediatric or adult behavioral health). Psychology Interns meet with clinical staff and other trainees and review evidence-based literature that is applicable to primary care psychology, integrated health care, and health psychology. Psychology Interns review peer reviewed journals and discuss ways in which evidence based practice can continue to be incorporated into their treatment/assessment of patients. Relevant professional standards and ethics as well as multicultural competencies are also incorporated into journal club discussions in relation to the topic being discussed.

Peer Consultation Group:
PCPA Psychology Interns participate in Peer Consultation Group with Advanced Practicum Externs. During this hour, Psychology Interns and Advanced Practicum Externs have the opportunity to discuss cases and provide feedback to one another.

Internship Project:
PCPA Psychology Interns are required to complete an Internship Project of relevance to both themselves and PCPA. Projects can be natural extensions of clinical service or administrative tasks in which the intern is involved or interested. The intent of the intern project is to showcase an intern's interests and expertise and provide a contribution to the practice. A copy of the materials created by the intern will be maintained at PCPA for future reference for staff and interns. To assist interns in completing their project, drafts of the project are due on specified dates throughout the year, which also gives interns opportunities to receive feedback from the Assistant Training Director.

Staff Business Meeting:
PCPA requires Psychology Interns and staff to participate in the bi-monthly PCPA Staff Business Meeting. The PCPA Staff Business Meeting is led by the Clinical Director of PCPA, who is also a Licensed Clinical Psychologist. During PCPA Staff Business Meetings, Psychology Interns have the opportunity to participate and learn the business side of PCPA and clinical practice. The following topics are typically discussed during this meeting: upcoming local and national trainings/conferences, new PCPA policies or procedures, community outreach

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opportunities, clarifying insurance and billing issues, upcoming PCPA events and opportunities, and acknowledgment of positive accomplishments in practice.

**Meeting with Training Director**
Interns meet quarterly with the Training Director to discuss the interns’ training experience at PCPA and any improvements/suggestions that would maximize the interns’ clinical, supervisory, and/or training experiences throughout the training year. This includes a process component in addition to a solution-focused discussion.

**Didactic Seminar/Case Conference:**
Didactic and Case Conference presentations are held bi-weekly on alternating Wednesdays for one hour each. Didactics topics are presented on by senior PCPA staff and outside speakers. Cases are presented by Psychology Interns, Advanced Practicum Externs, and Post-Doctoral Fellows during the Case Conferences. Past didactic topics have included:
- The Role of a Behavioral Health Clinician in the Primary Care Setting
- Smoking Cessation
- Systems Thinking in Primary Care
- The Supervisory Relationship
- Why Can’t I Eat That? Food Allergies and Dietary Restrictions
- Doctor, how am I doing? Symptom Monitoring in Therapy
- Affirmation/Validation in Therapy
- Woman Power! Women’s Issues in Integrated Care
- Communicating with Challenging Families in Primary Care
- Boundaries and Boundary Violations
- ADHD Treatment Protocol for Children and Adolescents
- Assessment of Addiction and Treatment Planning
- Express Yourself! Incorporating Art into Therapy
- Fostering Resilience and Promoting Mental Health Later in Life
- Preventing Burnout and Promoting Wellness
- Bullying: Proving Evidence Based Support to Children, Adolescents, parents, and School Systems.
- CBT for Insomnia

**Hours and Schedules**
Psychology Interns are required to be on site 40-hours per week. Psychology Interns will acquire a total of 2000 hours over the course of the 12-month internship. The following is a breakdown of approximately how much time interns spend in various activities and roles on a given week:

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• 20 hours of direct clinical service (including individual therapy, couples and family therapy, group therapy, behavioral health consultations, intake assessments, administration of psychological testing, testing feedback sessions)
• 2 hours of individual supervision with two different licensed clinical psychologists
• 1 hour of Group Supervision led by Director of Training
• 1 hour of Group Assessment Supervision provided by a Licensed Clinical Psychologist
• 1 hour of Group Supervision in Evidence Based Treatments in Primary Care Psychology led by the Assistant Training Director
• 1 hour of Multicultural Competency Seminar led by a Licensed Clinical Psychologist
• 1 hour of didactic seminar/case conference (every other week)
• 1 hour of Peer Consultation Group (every other week)
• 0.5 hour participation in PCPA business meeting (every other week)
• 1 hour participation in Journal Club (once monthly)
• 8-10 hours of documentation time (progress notes, scoring and analyzing testing data, writing psychological reports, chart review, and treatment summaries)
• 1-2 hours devoted to Internship Project as decided upon by individual interns
• Meeting with Training Director (quarterly)

*Please note that individual schedules will be discussed individually in the first supervision meeting with the intern and primary supervisor
*Please note that interns are expected to work 2 evenings per week and Saturdays (with Sunday and Mondays off)

**Location:**

PCPA has 13 locations throughout the Chicago and Chicagoland area. Psychology Interns are placed at 1-2 of the following locations:

**PCPA Lakeview**
1333 W. Belmont, 2nd Floor Chicago, IL 60657
(Accessible by Brown and Red Lines on El)

**PCPA Lincoln Park SoNo**
1460 N. Halsted, Suite 504 Chicago, IL 60642
(Accessible by Red line on El)

**PCPA Evanston**
1704 Maple Ave. Evanston, IL 60201
(Accessible by Purple line on El and Metra)

**All trainings take place at our Lakeview and our Lincoln Park SoNo locations**

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Evaluation:

Formal evaluation of interns’ performance by supervisors is part of the training process and is completed twice in the training year (mid-year and at the end of the year). Formal evaluations are forwarded to the Training Director and to the academic institution (if required). An informal evaluation will be performed by the interns’ primary supervisor within the first three months of starting internship in the interest of providing consistent and fluid guidance and feedback. Interns additionally complete program evaluations and supervisor evaluations at both the mid-year and end of training year points.

Orientation:

Interns will be introduced to the primary care setting in an inviting, informative, and collaborative manner. Orientation covers general Primary Care Psychology, Adult Behavioral Health Medicine, Pediatric Psychology, documentation training, staff introductions, and assignment of supervisors.

Intern Selection and Academic Preparation Policy

Application Requirements and Procedures

Applicants submit the AAPI (https://portal.appics.org). The complete application for internship includes:

- APPIC application
- Cover letter specifying the track to which you wish to apply (please only specify one track)
- CV
- Three letters of recommendation
- An official transcript from the APA-accredited doctoral program.
- One sample de-identified testing report is to be uploaded to the AAPI as “supplemental materials”
- Application Deadline is Monday November 10, 2017 by Midnight CST

Pediatric Psychology Track – MATCH CODE: 220311
Adult Behavioral Medicine Track – MATCH CODE: 220312

All complete applications will be reviewed and applicants will be invited for a required on-site

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interview. Interviews are conducted in both individual and group formats. An orientation to PCPA starts the day, followed by group and individual interviews, and an informal lunch with present interns offers the opportunity for applicants to discuss the internship. Unfortunately, we are not able to offer interviews to all applicants. If you are not invited for an interview, you will not be considered for our internship and will not be ranked in the Match. Intern applicants will be notified of match results via the Matching Program in which Primary Care Psychology Associates is participating. Interviews are conducted during the first and second weeks of January.

In order to qualify for the internship, all applicants must demonstrate that they will complete the following before the first day of the internship:

- The applicant must be matriculated in an APA-accredited academic training program.
- Evidence of at least 800 hours of supervised practicum experience
  - A Masters-level practicum experience counts toward these hours, as well as experience not yet completed at the time of application.
  - The 800 hours is divided between diagnostic and therapeutic practicum training.
  - Supervision must be amply provided during these practicum experiences
- Successful completion of all doctoral coursework.

Preference is given to applicants who possess the following:

- Experience in primary care/integrated health care
- Experience in health psychology
- Strong therapy and assessment skills
- Strong critical thinking skills
- Flexibility

**Stipend and Benefits**

Interns receive a stipend of $20,000 for the 12-month training year (approximately July 25th, 2018 – July 26th, 2019). The internship year is 50 weeks, with time off on national and religious holidays, as well as allotted time for professional development. Interns are expected to work about a 40-hour week, including several evenings per week and possible Saturdays (with Sundays and Mondays off) and will accumulate about 2,000 hours over the course of the year. During the year, interns’ assignments or various aspects of the program may be modified in accordance with new opportunities and needs of the medical clinics. Interns are eligible to receive health, life, dental insurance, and 401k. Interns additionally receive PTO and sick days. PCPA also supports interns’ professional development and offers an additional $150 stipend to be used for workshops and conference attendance.

Other questions about the internship program may be directed to:

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Psychology Internship Training Team

Yana Dubinsky, Psy.D.
Training Director, Licensed Clinical Psychologist

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Dr. Yana Dubinsky received her master’s and doctoral degrees in Clinical Psychology from the Illinois School of Professional Psychology and completed her Internship training at the Counseling Center of Baruch College, of the City University of New York. Prior to that she attended the University of Illinois at Urbana-Champaign where she completed a bachelor’s degree in Psychology. Dr. Dubinsky completed a Certificate program in Primary Care Behavioral Health with The University of Massachusetts Medical School, Department of Family Medicine and Community Health. Dr. Dubinsky is recognized by the National Registry of Health Service Providers in Psychology. In addition to her responsibilities as the Training Director, Dr. Dubinsky leads the weekly group supervision for interns and provides individual supervision to interns in the Adult Behavioral Medicine Track. Her areas of clinical expertise include working with and treatment of anxiety, depression, stress management, relationships concerns, women's issues, acculturation difficulties, and life-stage adjustment.

Shauna R. Freedman, Psy.D.
Assistant Training Director, Licensed Clinical Psychologist
Dr. Shauna Freedman received her master’s and doctoral degrees in Clinical Psychology from The Chicago School of Professional Psychology, with a specialization in children and adolescents. Prior to that, she received her Bachelor’s degree in Psychology from Indiana University. Dr. Freedman completed her Psychology Internship at Pillars Community Mental Health Services through The Chicago School of Professional Psychology’s Internship Leadership Consortium. She has also completed a Certificate program in Primary Care Behavioral Health through the University of Massachusetts Medical School, Department of Family Medicine and Community Health. In addition to her responsibilities as the Assistant Training Director, Dr. Freedman provides individual supervision to interns in the Pediatric track and leads the weekly Group Supervision in Evidence-Based Treatments in Primary Care. Her areas of clinical expertise include pediatric gastrointestinal disorders, adjustment/coping with chronic medical illness, pediatric anxiety disorders, disruptive behavior in preschoolers, psychological assessment, and adjustment to life transitions.

Paul Kredow, Psy.D.
CEO/Chief Psychologist, Licensed Clinical Psychologist
Dr. Paul Kredow was awarded his doctorate in Clinical Psychology from The School of Professional Psychology at Forest Institute, a Master's degree in Family and Community Counseling from Northeastern Illinois University, and residency at Michigan State University’s College of Human Medicine, Department of Pediatrics & Human Development. Dr. Kredow's Postdoctoral Fellowship in Pediatric Psychology was with the Department of Developmental and Behavioral Pediatrics at Valley Children's Hospital in Fresno, California, a medical education branch of the University of California San Francisco Medical School. He completed a Certificate program in Primary Care Behavioral Health with The University of Massachusetts Medical School, Department of Family Medicine and Community Health. Dr. Kredow is recognized by the National Registry of Health Service Providers in Psychology. His areas of clinical expertise include pediatric psychology, primary care behavioral health, medical psychology, evaluation,

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assessment, and therapy of children, teens and adults with emotional and attention deficit disorders, helping patients with acute and chronic medical conditions, and marital and family therapy.

Mark Mosk, Ph.D.
Chief Strategic Officer, Licensed Clinical Psychologist
Dr. Mark Mosk earned a B.A. degree from UCLA, and he completed his PhD. in clinical psychology at Western University in London, Canada in 1982 where he developed innovative procedures for teaching developmentally disabled children. His areas of expertise include clinical psychology and best practices, primary care behavioral health, behavioral and forensic assessment, psychological testing, depression and anxiety disorders, organizational behavior management, healthcare operations, leadership development, mediation, coaching and training, performance metrics, strategic planning, and interpersonal communications.

Louise Berdan, Ph.D.
Clinical Director, Licensed Clinical Psychologist
Dr. Louise Berdan completed her Ph.D. in clinical psychology at UNC-Greensboro where her research focused on emotional and family factors that contribute to the development of physical and relational aggression. She developed expertise in pediatric psychology during her internship at Rush University Medical Center and postdoctoral fellowship at St. Louis Children’s Hospital. In addition to her responsibilities as Clinical Director, Dr. Berdan serves as an individual supervisor in the Pediatric track. Her areas of clinical expertise include child/adolescent anxiety, emotion regulation in young children, parenting issues, child/adolescent depression, behavior management for AD/HD, eating disorders, and adjustment to chronic illness.

Farah Ali, Psy.D.
Licensed Clinical Psychologist
Dr. Farah Ali received her doctorate in Clinical Psychology from Spalding University in Louisville, Kentucky in 2009. Dr. Ali completed a Certificate program in Primary Care Behavioral Health with The University of Massachusetts Medical School, Department of Family Medicine and Community Health. Dr. Ali provides individual supervision to interns in the Adult Behavioral Medicine Track. Her areas of clinical expertise include anxiety, depression, cultural issues, adjustment disorders, marital/relational difficulties, and identity issues.

Lauren Shapiro, Psy.D.
Licensed Clinical Psychologist
Dr. Lauren Shapiro received her doctorate in Clinical Psychology from The Chicago School of Professional Psychology. She has experience in a variety of settings, including hospitals, "Cutting Edge Integration of Behavioral Health and Medicine”
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community mental health centers, outpatient clinics, and schools. Dr. Shapiro provides individual supervision for interns in the Adult Behavioral Medicine Track. Her areas of clinical expertise include trauma, anxiety, depression, adolescent struggles, anger management, parenting skills, and adjustment difficulties.

**Boris Todorov, Ph.D.**  
**Director of Adult Behavioral Medicine, Licensed Clinical Psychologist**

Dr. Boris Todorov earned his doctorate in Clinical Psychology from Ohio University and completed his psychology internship at the University of San Diego Counseling Center. After earning his doctorate, Dr. Todorov spent two years developing and managing an integrated primary care program that improved access to behavioral health services for under-served and underprivileged patients in Southeast Ohio. Dr. Todorov has completed the Primary Behavioral Health Integrated Care Training Academy program with Cherokee Health Systems, Knoxville, Tennessee. Dr. Todorov is recognized by the National Registry of Health Service Providers in Psychology. Dr. Todorov provides individual supervision to interns in the Adult Behavioral Medicine Track. His areas of clinical expertise include behavioral interventions for patients with chronic health conditions, including but not limited to chronic pain, diabetes and cardiovascular problems, anxiety and mood disorders, relationship problems, substance use, and adjustment to college life and young adulthood.

**Meryl Pankhurst, Psy.D.**  
**Licensed Clinical Psychologist**

Dr. Meryl Pankhurst received her Master in Counseling (M.A.C.) and her Doctor of Psychology in Clinical Psychology (Psy.D.) degrees from the Adler School of Professional Psychology, along with a concentration in Primary Care Psychology. Before that, Dr. Pankhurst attended the University of Michigan in Ann Arbor, Michigan, where she obtained her Bachelor of Arts degree in Psychology and an academic minor in Crime and Justice. Dr. Pankhurst leads the weekly Multicultural Competency Seminar for interns, externs, and post-doctoral fellows and provides individual supervision to interns in the Adult Behavioral Medicine Track. Her areas of clinical expertise include adjustment, relationship, work, and school difficulties, trauma, depression, anxiety, ADHD, loss/grief, and health issues.

**Meridith Kovary, Psy.D.**  
**Licensed Clinical Psychologist**

Dr. Meridith Kovary was awarded her doctorate in Clinical Psychology at The George Washington University. She specialized in Pediatric Psychology during her externship at Children’s National Medical Center in D.C., pre-doctoral internship at Queens Children’s Psychiatric Center in N.Y., and postdoctoral fellowship in the Developmental Medicine Department at Boston Children’s Hospital in M.A. Prior to her graduate work, Dr. Kovary received her Bachelor’s degree from Yale University where she also assisted in many research studies through the Yale Child Study Center. Dr. Kovary is an early intervention specialist and is also recognized by the National Registry of Health Service Providers in Psychology. Dr. Kovary

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leads the weekly Group Assessment Supervision. Her areas of expertise include neurodevelopmental disorders (i.e., autism spectrum disorders), child/adolescent anxiety, emotion regulation in young children, parenting issues, behavior management for ADHD, adjustment to medical illness/disease management, and psychological testing/assessment.

Psychology Intern Due Process and Grievance Procedures

Due Process
Due Process Procedures are implemented in situations in which a supervisor or other PCPA staff member raises a concern about the functioning of a psychology intern. These procedures are a

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protection of intern rights and are implemented in order to afford the intern with every reasonable opportunity to remediate problems and to receive support and assistance. These procedures are not intended to be punitive, but rather focus on supporting the intern in the successful completion of internship.

A problem is defined broadly as an interference in professional functioning which is reflected in one or more of the following ways: 1) an inability and/or unwillingness to acquire and integrate professional standards into one's repertoire of professional behavior; 2) an inability to acquire professional skills in order to reach an acceptable level of competency; and/or 3) an inability to control personal stress, psychological dysfunctions, and/or excessive emotional reactions which interfere with professional functioning.

It is a professional judgment as to when an issue becomes problematic rather than of concern. Interns may exhibit behaviors, attitudes or characteristics that, while of concern and requiring attention, can be expected and not considered excessive for professionals in training. Issues typically become identified as problems that require remediation when they include one or more of the following characteristics:

Examples of Problematic Behavior:
• Failure to make adequate progress in a Performance Improvement Plan.
• Consistent lack of responsibility in one’s professional duties at PCPA.
• Significant emotional instability or problematic language that interferes with the ability to deliver adequate services to clientele or to work with other professionals.
• A serious breach of the ethical standards of APA or the laws of Illinois.
• An inability and or unwillingness to acquire and integrate professional standards into one’s repertoire of professional behaviors.
• An inability to acquire professional skills in order to reach an acceptable level of competency.
• An inability to control personal stress, psychological dysfunction, and/or strong emotional reactions.
• More specifically, problems will typically become identified if they include one or more of the following characteristics:
  • The Psychology Intern does not acknowledge, understand or address the problem when identified.
  • The problem is not merely a reflection of a skill deficit that can be rectified by academic or didactic training.
  • The quality of services delivered by the Psychology Intern is seriously impacted and not at an acceptable level for PCPA.
  • The problem is not restricted to one area of professional functioning.
  • A disproportionate amount of attention by training staff is required.
  • The Psychology Intern’s behavior does not change as a function of feedback, remediation efforts, and/or time.

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Informal Review

When a supervisor believes that an intern’s behavior is becoming problematic, the first step in addressing the issue should be to raise the issue with the intern directly and as soon as feasible in an attempt to informally resolve the problem. This may include increased supervision and/or structured readings. This process should be documented in writing in supervision notes and discussed with the Training Director, but will not become part of the intern’s professional file. The resolution of the problem is considered achieved when the individual who raised the concern reports satisfactory improvement.

Formal Review

If the identified problematic behavior is not deemed resolved by the individual who identified it initially within 30 days, a formal review process is initiated. The identified problem behavior is not limited in resulting from a formal evaluation. If an intern receives a rating below “3” on any broad competency goal, which is derived from obtaining ratings of below “3” on 80% of the items in that competency goal, a Performance Improvement Plan is initiated.

1) Concern about a Psychology Intern’s behavior is brought to the attention of the Training Director.

2) The Psychology Intern will be asked to meet with the Training Committee (Training Director and Assistant Training Director), both individual supervisors, and a colleague invited by the psychology intern in an advocacy role for the intern within 10 working days. The intern will have the opportunity to provide a written statement related to his/her response to the problem to present at this meeting. In this meeting the problem will be discussed and action will be determined to address the issue. The outcome will be a Performance Improvement Plan, which summarizes the concerns that exist and outlines the remedial steps that the Psychology Intern must take.

3) Once a Performance Improvement Plan is created, it is to be signed by all parties in attendance, and copies distributed to all attendees within 5 working days of the meeting. The Psychology Intern’s home academic program will be notified and a copy of the plan will be sent to the home academic program’s director of clinical training also within 5 working days.

4) The purpose of the Performance Improvement Plan is to provide the psychology intern with a clear written statement of what behaviors are deemed problematic and to facilitate the Psychology Intern’s ability to make the desired changes. The need to protect patient and practice welfare will be incorporated into this plan when these issues are relevant to the problematic behavior.

5) In cases in which it is determined that the welfare of the Psychology Intern and/or the patient has been jeopardized; the Psychology Intern’s case privileges will either be significantly reduced, or suspended, for a specified period of time.

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6) The Training Committee, psychology Intern’s primary supervisor, and the Psychology Intern will meet at a designated time (no later than 30 working days) after the development of the Performance Improvement Plan to assess compliance with the plan and progress in the program. Failure to adhere to the plan or to make sufficient progress in the designated behaviors of concern will be evaluated for appropriate consequences and/or the need for modification of the plan. A written statement by the Training Director noting the failure to comply will be saved in the intern’s file and a copy sent to the home academic programs director of clinical training.

7) Failure to comply with the remedial plan, or to significantly improve the concerns, can result in a number of consequences to be decided by the Executive Management Team, including but not limited to:
   a. The Psychology Intern may be required to complete additional coursework or attend relevant workshops in order to supplement knowledge in deficient areas. In some cases, additional training may be required outside of PCPA.
   b. Increase monitoring of the Psychology Intern’s performance, by measures such as additional review of case notes and therapy tapes by the primary supervisor and/or other designated senior staff.
   c. The Psychology Intern may be required to obtain therapy in order to address personal issues that are seen as interfering with her/his professional development or behavior.
   d. In special cases, the intern may be allowed to switch supervisors within PCPA. This option would be applicable in situations in which it is believed that the intern’s difficulties are the result of a poor “fit” between the intern and supervisor and that the intern could be successful in a different supervisory relationship.

8) In cases involving severe violations of the APA Code of Ethics, where imminent harm to a patient is a salient concern, where there is a preponderance of unprofessional behavior, or where there is a lack of change in behaviors identified in the Performance Improvement Plan, suspension of agency privileges or dismissal may be recommended consequences. In such cases, this decision will be made by the Executive Management Team and will be subject to approval by the PCPA CEO/Chief Psychologist. Written documentation will be given to the Psychology Intern with a copy of the grievance and appeal procedures. The home academic program will be notified within three days of this decision and APPIC will be notified. Suspension would take the form of a required leave of absence from PCPA; Dismissal means that the Psychology Intern will be terminated from the training program.

Appeals Process
If the Psychology Intern is in disagreement with decisions made, the intern may request an Appeal’s Hearing before the Training Committee. The Psychology Intern may appeal the validity of concerns that have been raised, the requirements of a Performance Improvement Plan, and/or the process used during the remediation procedure. This appeal must be made in writing- an email will suffice- to the Training Director within 5 working days of notification regarding the

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decision(s) made. If requested, the Appeals Hearing will be conducted by a review panel convened by the Training Committee, the CEO/Chief Psychologist, a senior PCPA staff member, and a colleague chosen by the intern. The Appeals Hearing will be held within 10 working days of the intern’s request. The review panel will review all written materials and have an opportunity to interview the parties involved or any other individuals with relevant information. The review panel may uphold the decisions made previously or may modify them. The review panel has final discretion regarding outcome.

**Grievance Procedures**

At any time during the training year, a Psychology Intern may take issue with a staff member regarding a particular behavior or pattern of behaviors, or with the entire staff regarding policy or procedure. The Psychology Interns are made aware of these policies during orientation, which is the first day on site for Psychology Internship. These guidelines are intended to provide the psychology intern with a means to resolve perceived conflicts. Interns who pursue grievances in good faith will not experience any adverse professional consequences.

**Informal Review**

It is expected that the Psychology Intern will take the concern directly to the person(s) with whom s/he takes issue and that the parties will work to resolve the concern in a manner satisfactory to both.

**Formal Review**

If the matter cannot be satisfactorily resolved using informal means, the intern may submit a formal grievance in writing to the Training Director. If the Training Director is the object of the grievance, the grievance should be submitted to the Assistant Training Director. The Training Director (or Assistant Training Director, if appropriate) will meet with the intern and the individual being grieved within 10 working days. In some cases, the Training Director or Assistant Training Director may wish to meet with the intern and the individual being grieved separately first. The goal of the joint meeting will be to develop a plan of action to resolve the matter. The plan of action will include:

a) the behavior associated with the grievance;
b) the specific steps to rectify the problem; and,
c) procedures designed to ascertain whether the problem has been appropriately rectified.

The Training Director or Assistant Training Director will document the process and outcome of the meeting. The intern and the individual being grieved will be asked to report back to the Training Director or Assistant Training Director in writing within 10 working days regarding whether the issue has been adequately resolved.

If the plan of action fails:

Training Director or Assistant Training Director will convene a review panel consisting of him/herself and at least two other members of the Executive Management Team, except the

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CEO/Chief Psychologist within 10 working days. The intern may request a specific member of the Training Committee to serve on the review panel. The review panel will review all written materials and have an opportunity to interview the parties involved or any other individuals with relevant information. The review panel has final discretion regarding outcome. If the Psychology Intern does not feel that his/her needs have been adequately addressed by the review panel, then the PCPA CEO/Chief Psychologist will meet with both parties to provide further mediation and resolution. The Psychology Intern may also invite another staff member or colleague to attend this meeting to serve in an advocacy role, or to present information supporting the Psychology Intern. PCPA Chief Psychologist will review all the information and make a final decision.

Diversity and Non-Discrimination Policy

PCPA strongly values diversity and believes in creating an equitable, hospitable, appreciative, safe, and inclusive learning environment for its interns. Diversity among interns and supervisors enriches the educational experience, promotes personal growth, and strengthens communities and the workplace. Every effort is made by PCPA to create a climate in which all staff and interest feel respected, comfortable, and in which success is possible and obtainable. PCPA strives to make every effort to increase awareness, dispel ignorance, and increase comfort with multicultural experiences.

PCPA provides equal training opportunities to all interns without regard to race, creed, color, national origin, gender, religion, sexual orientation, marital status, physical or mental disability, age, veteran or disabled veteran status or any other legally protected status under applicable federal, state, or local laws. In addition, PCPA complies with applicable state and local laws governing non-discrimination in employment in every location. This policy applies to all terms and conditions of internship training, including but not limited to, recruitment, placement, termination, and leaves of absence. If you feel you have been discriminated, you should report a complaint to your supervisor or executive of the practice. There will be no retaliation against you if you make a complaint of discrimination in good faith. In addition, it is our policy to provide training opportunities to qualified disabled veterans.

Americans with Disabilities Act

Our practice is committed to providing equal training opportunities to qualified individuals with disabilities. This may include providing reasonable accommodation where appropriate in order for an otherwise qualified individual to perform the essential functions of the Internship. It is your responsibility to notify your supervisor of the need for accommodation. Upon doing so,

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your supervisor may ask you for input on the type of accommodation you believe may be necessary or the functional limitations caused by your disability.

Non-Harassment Policy

PCPA is committed to a professional work environment in which all individuals are treated with respect and dignity and require that all relationships among persons in the office will be business-like and free of bias, prejudice, and harassment. You have the right to work in a professional atmosphere that promotes equal opportunities and prohibits discriminatory practices, including sexual harassment and harassment based upon race, national origin, religion, disability, age, or any other protected characteristic.

Therefore, it is our policy that harassment in the workplace, including harassment because of race, color, religion, national origin, age, sex, pregnancy, marital status, disability, sexual orientation or any other protected characteristics under applicable federal, state or local laws, is unacceptable and will not be tolerated. This policy applies to all genders.

Sexual harassment constitutes discrimination and is illegal under federal, state and local laws. For the purposes of this policy, sexual harassment is defined, as in the Equal Employment Opportunity Commission Guidelines, as unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when, for example: (1) submission to such conduct is made either explicitly or implicitly a term or condition of an individual’s employment; (2) submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting such individual; or (3) such conduct has the purpose or effect of unreasonably interfering with an individual’s work performance or creating an intimidating, hostile or offensive working environment.

Sexual harassment may include a range of subtle and not so subtle behaviors and may involve individuals of the same or different gender. Depending on the circumstances, these behaviors may include, but are not limited to: unwanted sexual advances; subtle or overt pressure for sexual favors; sexual jokes; sexual innuendoes, advances or propositions; verbal abuse of a sexual nature; graphic commentary about an individual’s body, sexual prowess or sexual deficiencies; leering, whistling, touching, pinching, assault, coerced sexual acts, or suggestive, insulting, or obscene comments or gestures; display in the workplace of sexually suggestive objects or pictures; and any other physical, verbal or visual conduct of a sexual nature. This kind of behavior is unacceptable.

All PCPA interns are covered under the Harassment Policy, whether related to conduct engaged in by fellow trainees, supervisors, and other PCPA staff.
We require reporting of all perceived incidents of harassment (of any nature) or any behavior or conduct which is prohibited by this Policy, regardless of the offender’s identity or position. If you reasonably believe you have been the subjected to sexual harassment, or feel uncomfortable, you should discuss your concerns with your supervisor or HR. Please understand that if we are not made aware of the complaint, either informally or formally, we may not be able to timely investigate the matter and take any necessary corrective action.